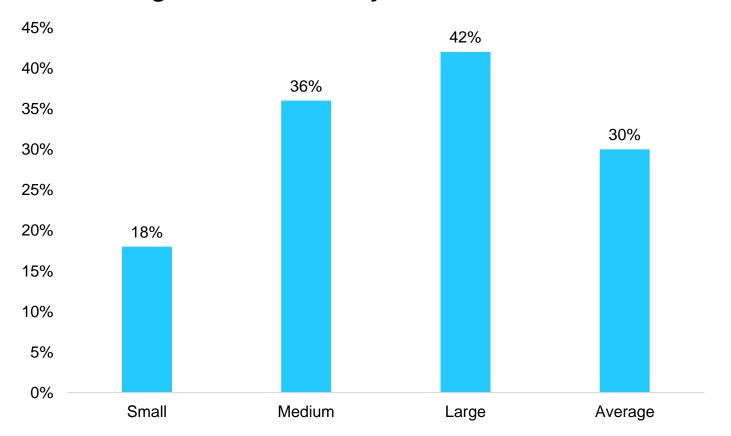


10 KPIs You Need To Measure

To Keep your Agents on Board!!

How's your attrition?

Agent attrition rate by contact center size



ContactBabel: Inner Circle Guide to Agent Engagement and Empowerment (2021)

38%

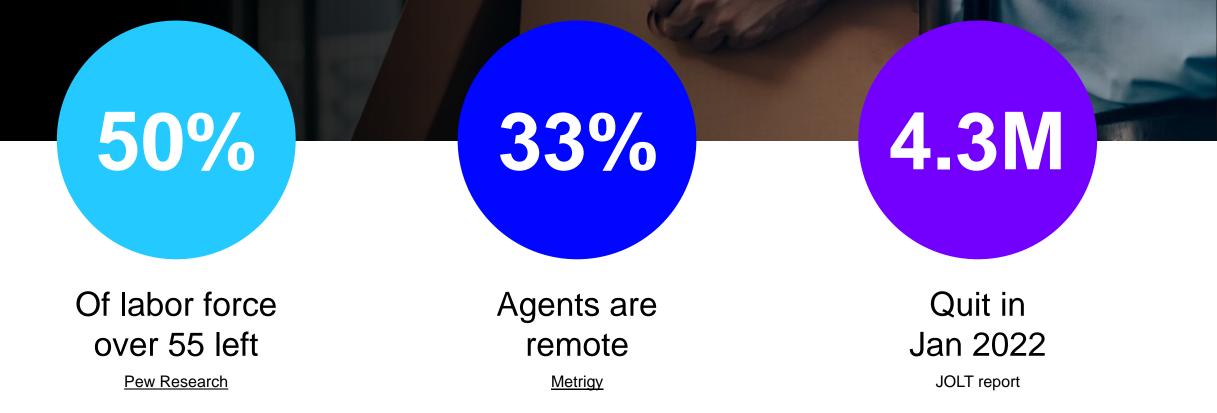
Historical average contact center attrition

\$1.14m

Cost of annual agent attrition



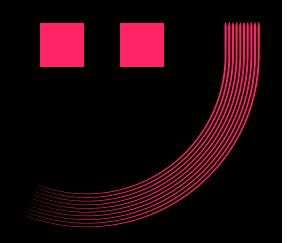
How Did We Get Here?





NICE CX000

POLL QUESTION



What are your agent's biggest challenges or grievances?

Flexibility in when or where they work

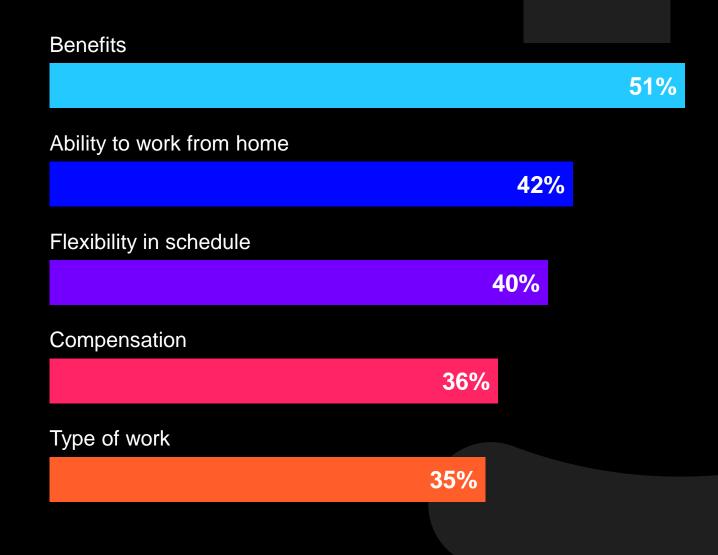
O The type of work

- Legacy technology or complicated processes
- Lack of frequent/consistent objective coaching/feedback
- Lack of appreciation/poor team dynamics

🔘 I don't know

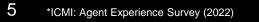


What factors most contribute to job satisfaction?



Career development

	35%
Relationships with the team	
	34%
Relationship with manager or s	supervisors
	33%
Performance recognition	
2	6%
Amount of volume of work	
25	%





Agents want the same thing as Customers...

... Frictionless empowered experiences

To retain your agents...

- 1. Onboarding and Training time
- 2. Evaluation frequency
- 3. Behavioral skill gaps
- 4. Schedule Adherence / Attendance
- 5. Agent Satisfaction
- 6. Attrition rates
- 7. First contact resolution
- 8. CSAT + Customer Effort + NPS
- 9. Transfers
- 10. Productivity

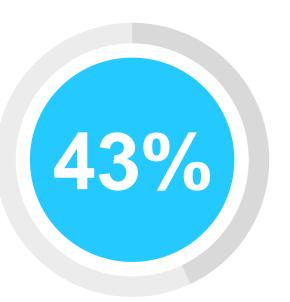


Are your agents happy?

- 1. Onboarding and Training time
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- 10. Productivity



First impressions aren't just for customers



Of overall staff turnover occurs within first 90 days*

10

Of employees surveyed do not think onboarding experience is positive**

88%

29%

Only 29% of new hires feel fully prepared and supported to excel in role after onboarding***

*Work Institute: 2019 Retention Report: Trends, Reasons and a Call to Action (2019) **Gallup: Why the Onboarding Experience is Key for Retention (2018) ***Gallup: <u>8 Practical Tips for Leaders for a Better Onboarding Process</u> (2021)

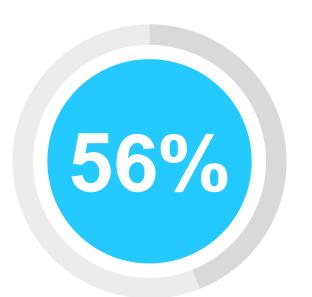


How to do Onboarding right

Use Data	Use data to optimize.
Solicit Feedback	Solicit agent feedback on onboarding and experience and close the loop.
Be Consistent	Proficient trainers and consistent documentation ensure optimal preparedness.
Reinforce Skills	Reinforce skills and reassure preparedness by giving them any answer they need long after onboarding ends.
Expedite	The quicker an employee contributes, the more valuable they feel.



Don't drop the ball after Onboarding



Of contact centers provide less than 4 hours monthly on training*

Contact center processes 52% Technologies used to provide service 49% Interpersonal skills 47% Specialized expertise 44% Technologies used by customers 42% Leadership or people management 40% Troubleshooting skills 31% Cultural sensitivity/awareness 24% Security or compliance 16% Project management 11%

Where do agents receive ongoing training after onboarding?



Support and reassure newly trained agents and reinforce skills

Automate Frequent and Objective Feedback

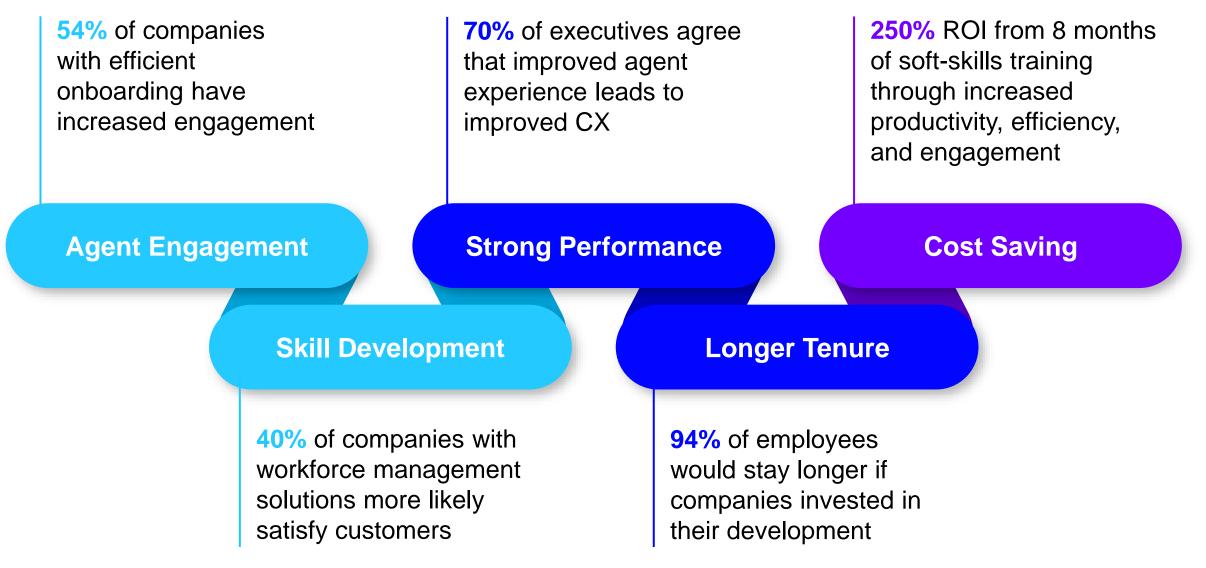
- Audio and screen recording
- Evaluation
- Real-time coaching
- Reporting

Make consistent answers easy to find

- Knowledge management
- Built-in collaboration
- Customer context



Good onboarding and training have a domino effect





Are your agents happy?

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High absenteeism indicates stress or dissatisfaction



*Of contact center agents feel acute stress at least weekly (if not multiple times per week)

Treat the underlying issues causing absenteeism

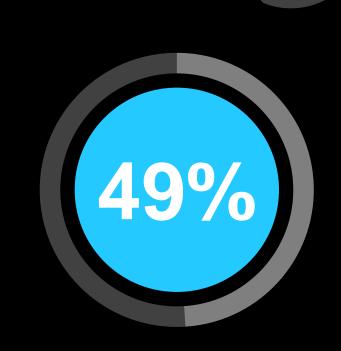
- Clarify goals and expectations
- Regular breaks
- (Virtual-friendly) social interaction
- Flexible working model
- Control over scheduling
- Gamify attendance
- Provide the right technology



Just like customers, your agents want tools to effectively solve problems

Top agent challenges**

- 1 Inadequate hard to use systems
- 2 Customer emotions and behaviors
- 3 Inability to find the answer
- 4 Lack of customer information or context
- 5 Lack of empowerment / Autonomy



Are likely to leave if they're unhappy or frustrated with workplace technology^{*}







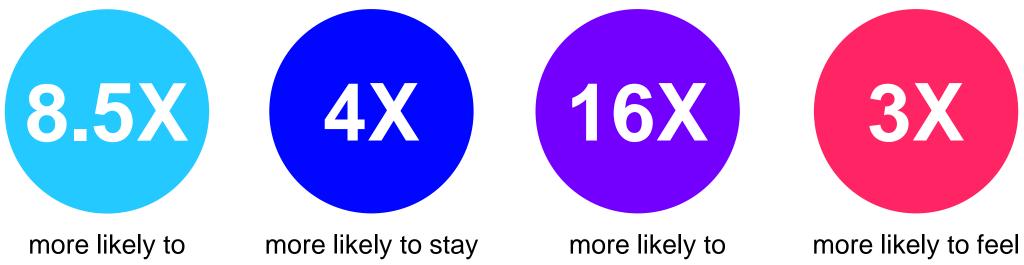
Do your agents have a sense of purpose?

Indicators agents want to leave:

- Increased absence/adherence
- Decreased productivity
- Higher turnover rate
- Lower customer satisfaction



Engaged and satisfied agents are...



stay than leave within a year more likely to stay than dissatisfied colleagues

more likely to refer friends to their company more likely to feel extremely empowered to resolve customer issues



Agents are Best Prepared

IN A FLEXIBLE WORK ENVIRONMENT



Manage My Time

- Schedule preferences
- Initiate schedule changes
- Part time
- On demand
- Automatic approvals



Work From Anywhere

- Work from home
- Office
- Hybrid



Ability to Grow

- On-demand learning modules
- Personalized content
- Self assessment
- Preferred learning methods



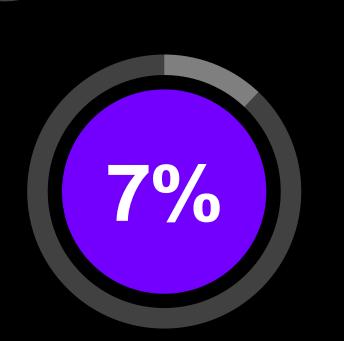
Be Prepared

- Real-time guidance
- Quick access to information
- Intuitive communication
- Insights
- Unified experience

Are your agents happy?

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Use a single agent desktop*

The right tools enable seamless experiences for agents, too

The impact of empowered agent experiences:

- Agent satisfaction 1
- Agent productivity 1
- First contact resolution
 - Onboarding time
 - Cost per call/interaction



Efficiency Outputs

- Average handle time/ Call duration
- Cost per call
- Speed to answer
- Idle time



But are your metrics giving you the answers you need?

- Average handle time/ Call duration
- Cost per call
- Speed to answer
- Idle time

Measure what empowers agents to effectively support customers:

- First-contact resolution
- Customer satisfaction
- Behavioral skill gaps



Satisfied agents are more productive and less likely to leave

+80%	+55%	+15%
	trungnion"	Vana Bradlay

HIRERIGHT

Improved agent satisfaction by 15%, agent engagement by 80% and reduced attrition by 6% using CXone rupanion

Increased agent retention by 55% using CXone which improved system stability and through using Workforce Management for real-time visibility into performance Vera Bradley

Increased agent engagement by 15%, reduced attrition by 10% and boosted productivity by more than 10% using CXone to support work-from-home agents



ROI of engaged agents



YoY **increase in customer retention** from agent engagement and empowerment programs*



Of those surveyed said **revenue increased** as employee experience improved**

2X

Customer satisfaction as reflected by NPS***

*Aberdeen: Agent Engagement and Empowerment (2022) **ICMI: Agent Experience Survey (2022) ***MIT: <u>Building Business Value with Employee Experience</u> (2018)



Retain your most valuable resource with help from these:



Guide to Agent Engagement and Empowerment

ContactBabel Inner Circle Guide gives detailed and definitive view of solutions and how to address common issues.

Access new research



The Ultimate CX Agent Guide

The Ultimate CX Agent Guide is chock-full of insight and expert advice—paired with memes that make you snicker while you read.







Remove Friction	Just like customers, your employees want tools to effectively solve problems.
Win Onboarding & Training	First Impressions aren't just for customers, streamline onboarding to build rapport with agents.
Foster their sense of purpose	Silence the static and give agents a purpose beyond closing tickets.



Remove Friction	 Schedule Adherence/Attendance First contact resolution CSAT + Customer Effort + NPS Productivity
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Remove Friction	 Schedule Adherence/Attendance First contact resolution CSAT + Customer Effort + NPS Productivity
	 Onboarding and Training Time
Win Onboarding & Training	 Evaluation Frequency Behavioral Skill gaps
Foster their sense of purpose	Silence the static and give agents a purpose beyond closing tickets.



Remove Friction	 Schedule Adherence/Attendance First contact resolution CSAT + Customer Effort + NPS Productivity
Win Onboarding & Training	 Onboarding and Training Time Evaluation Frequency Behavioral Skill gaps
Foster their sense of purpose	 Agent Satisfaction Attrition rates Transfers



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Thank You

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experiences flow